

# Regional Strategic Business Plan 2016

Town of St. Paul  
County of St. Paul No. 19  
Town of Elk Point  
Summer Village of Horseshoe Bay

**The municipalities above recognize the value of working together to provide appropriate services and share costs for the provision of these services for the betterment of the residents of our collective municipalities. We will collaboratively work together to obtain funding where appropriate to achieve our goals.**



# Future Direction

## VISION

The St. Paul Region will be a united group of energetic and diverse communities recognized for their leadership, community spirit, and extraordinary quality of life.

## MISSION

To meet the needs of the St. Paul and Region through leadership, cooperation, collaboration, education, and public service excellence.

## VALUES

### Accountability

- We respond to the changing needs of residents and other organizations by providing transparent government and the implementation of best practices within the framework of financial prudence

### Continuous Learning and Improvement

- We support life-long learning and commitment to innovation, research, knowledge exchange and ongoing program evaluation.

### Inclusion

- We provide an accessible, inclusive environment that values the diversity of our staff and community.

### Service Excellence

- We encourage professional excellence through collaboration, partnerships, innovation and teamwork in an environment that fosters trust and respect.

## Goal 1 – Regional Emergency Management

**Goal 1. The municipalities will work collaboratively to ensure we are prepared for emergencies or incidents that may occur and to take every measure to protect our first responders, residents, property, environment, and to mitigate economic and social impacts of any emergency situation**

Action	Lead	Target Date	Quarterly Report
Implement Regional Emergency Management Plan with partners.			
Regional Emergency Management Training			
Regional Emergency Management exercises – 1 field exercise			
Implement Mass Notification System			
Set up Regional ECC –			
Community readiness/education sessions			
Improved radio communication infrastructure including AFRCSS <ul style="list-style-type: none"><li>• Apply for ACP Grant</li></ul>			

## Goal 2 – Regional Occupational Health & Safety

**Goal 2: The municipalities have a culture of Safety that is paramount to how we conduct our work. Collectively we will work together to ensure the safety of our staff and contracted service providers.**

Action	Lead	Target Date	Quarterly Report
Apply for ACP Grant to set up Regional Occupational Health & Safety			

Set up Regional Safety Management System			
Set up Regional Workplace Health and Safety Committee			
Develop Regional Safety Orientation Videos			
Develop and Implement Return to Work Program			
Appropriately Train municipal supervisors to implement Safety Management System			

### Goal 3 – Crime Reduction

**Goal 3: The municipalities will work collaboratively with the RCMP and our neighbouring aboriginal communities in an effort to reduce crime.**

Action	Lead	Target Date	Quarterly Report
Work with St. Paul and Elk Point RCMP detachments and municipal partners and First Nations/Metis settlements on strategy to reduce crime in the Region			

### Goal 4 – Municipal Services

**Goal 4. The municipalities, where possible, will work together to cost share services that will benefit residents in more than one jurisdiction.**

Action	Lead	Target Date	Quarterly Report
County of St. Paul and the Town of Elk Point will build a Bulk Water Station in Elk Point <ul style="list-style-type: none"> <li>Apply for an ACP Grant</li> </ul>			
County of St. Paul and Town of Elk Point will build a Salt Shed at the Elk Point Transfer Station <ul style="list-style-type: none"> <li>Apply for an ACP Grant</li> </ul>			

All municipalities will seek opportunities for efficiencies or economies of scale in municipal service delivery through collaborations and partnerships. Conduct service reviews to determine where shared services can create efficiencies and lower costs.			
The Town of St. Paul and the Elk Point/St. Paul Water Commission (made up of Town of Elk Point and the County of St. Paul) will work with Alberta Transportation and Alberta Environment and Parks to explore opportunities for permanent licensing/supply of water to the St. Paul WTP			

### Goal 5 – Economic Development

**Goal 5: The municipalities participate in Alberta HUB. We recognize that economic success in one municipality is a positive and strengthens the success of our Region as a whole.**

Action	Lead	Target Date	Quarterly Report
Through our membership with Alberta HUB and by leveraging the regional GIS system, the partners aim to create and develop a site selection feature promoting investment in the St. Paul region. Using a web-based presence, provided information would include but not be limited to municipal and private land for sale, Land Use Bylaw information, zoning, and transportation infrastructure. We will work to aggressively target site selectors in			

promoting the region and in providing a competitive process for all permitting in order to maximize the investment attractiveness of the region.			
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### Goal 6 - Recreation

<b>Goal 7: The municipalities each provide recreation opportunities for the Region. The County helps to support recreation in the Town of St. Paul and the Town of Elk Point</b>			
<b>Action</b>	<b>Lead</b>	<b>Target Date</b>	<b>Quarterly Report</b>
The County of St. Paul and the Town of St. Paul will renegotiate their Recreation Agreement in 2016			
The County of St. Paul will support Recreation in Elk Point in conjunction with Elk Point.			
The County of St. Paul and Town of St. Paul will work with St. Paul Regional Education Division to upgrade the running track at St. Paul Regional High School <ul style="list-style-type: none"> <li>• Apply ACP Grant and other appropriate Grants</li> </ul>			
All municipalities will seek opportunities to jointly apply for funding to pursue additional recreational servicing opportunities			

### Goal 7 – Planning & Development

<b>Goal 8: The municipalities, where appropriate, jointly develop Inter-municipal Development Plans and Area Structure Plans.</b>			
<b>Actions</b>	<b>Lead</b>	<b>Target Date</b>	<b>Quarterly Report</b>
The County of St. Paul and the Town of St. Paul will continue to work on the Area Structure Plan in North St. Paul			

