

Northern Lights Library System

2015

Budget

NORTHERN LIGHTS LIBRARY SYSTEM
2015 Operating Budget

(with 2014 budget & projected yearend comparative)

	Approved 2014 Budget	Projected 2014 Yearend	Proposed 2015 Budget	% Increase Decrease over 2014 Budget
EXPENSES				
Resource Sharing Collection				
1 Book Allotment:	\$336,400	\$344,838	\$344,838	2.51%
Materials Allotment \$2.15 per capita (Refer to Appendix B),				
2 E Resources:	\$10,000	\$20,000	\$20,000	100.00%
Purchase content from Overdrive, 3M and Hoopla				
2014 motion made to add \$10,000 of yearend surplus				
3 Allotment carryover:	\$44,000	\$38,000	\$38,000	-13.64%
Monies unspent by libraries from previous year allotment				
4 System Collection:	\$27,670	\$27,670	\$27,670	0.00%
Includes: Large Print blocks, Library Development, Office Reference, Audio Books, Age blocks, Multilanguage Collection, Story Time Kits, Daisy Readers				
5 Online Databases	\$30,000	\$38,600	\$46,300	54.33%
Estimated Costs: Novelist \$4500, Novelist Plus, \$3400, Novelist K-8 \$900, Ancestry Library \$5100, Home Improvement \$5500, Small Engine \$4700, Hobbies & Crafts \$5500, Auto Repair Reference \$5500, Universal Core \$4200, Resume Maker \$1000 and Library Aware \$4600.00. These data bases are all enhanced services for the libraries. TAL was to pay for the Universal Core, Novelist and Auto Repair, but have since pulled out of the agreement with PLSB. Also in 2014 NLLS was given a credit from PLSB of \$3350 for some of the Novelist data base, this was one time only.				
NLLS will have to pay the full cost.				
6 Professional Tools	\$2,100	\$2,450	\$2,700	28.57%
Circulated Trade Magazines & Catalogues for material purchases, library use. Yearly Subscriptions to Web Dewey (Dewey Decimal System)				
Book Where (cataloguing resource)	\$1,400	\$800	\$1,000	-28.57%
Customs Shipping & Freight				
Shipping costs from suppliers for materials purchased from the Materials allotment excluding any outside purchases.				
8 Cataloguing and Processing Supplies	\$11,500	\$11,500	\$11,500	0.00%
Prepare materials to be shelf ready, barcodes, spine labels, protectors, laminate all items with jacket covers, mactac all items with a value of \$10.00 or more. In 2013 NLLS processed 39,000 items, of these items 35,000 were laminated or mactaced.				
9 Salaries Wages & Benefits (FTE 6.33)	\$376,178	\$367,985	\$392,590	4.36%
Includes Salary, RRSP, EI, CPP WCB as well as group benefits (Dental, Extended Health, Life Insurance) Includes cost of Living of 2.5% and a step increase as per the grid if applicable.				
10 Professional Development/ Travel	\$8,429	\$7,800	\$10,150	20.42%
Includes cost of Conferences, Webinars, TAL, TRAC, PLSB, PUG User Group, Mandatory training (First Aid, WHMIS, Violence Prevention Program)				
Resource Sharing Collection Costs	\$ 847,676	\$ 859,643	\$ 894,748	5.55%

NORTHERN LIGHTS LIBRARY SYSTEM
2015 Operating Budget

(with 2014 budget & projected yearend comparative)

	Approved 2014	Projected 2014 Yearend	Proposed 2015 Budget	% Increase Decrease over 2014 Budget
Resource Sharing Transport				
11 Inter/Intra Library Loans Shipping Costs Postage for items that cannot be delivered via van run or government courier an average cost of \$1.25 per item	\$3,500	\$1,600	\$2,000	-42.86%
12 Inter/Intra Library Loans Supplies Costs TRAC/TAL Cards and validation stickers, packaging materials, cleaning solutions(ties, bubble wrap etc. Enhancing services for libraries to include Disc repair material. Azuradisc Dual Disc Repair Machine would cost about \$3500.00 and would come from Capital Reserves	\$5,800	\$5,800	\$6,640	14.48%
13 Inter/Intra Library Loans Canvas Bags ILL Bag replacement (bags have a 5 year life span) DVD cases and tubs for transportation of materials. Accruing funds for future purchases	\$3,000	\$3,000	\$3,000	0.00%
14 Vehicle Expense (Van Run 2 Vehicles) Vehicle costs for vans used to transport materials, including vehicle maintenance, fuel, insurance. Vehicle covers 2500 Km a week and carries a estimated daily load of 70 bins for delivery to the libraries per day. Vehicle returns with an estimated 60 bins per day from the libraries. Each bin hold roughly 40 pounds. Also included in the van run are computer equipment, the NLLS computer lab, and office supplies	\$28,500	\$26,895	\$28,500	0.00%
15 Salaries Wages & Benefits (FTE 3.33) The staff in 2013 sorted and packed and transported over 954,000 items. Items are sorted to go to other Library Systems, via government courier. NLLS Libraries forward their materials to HQ to be sent out Other system or libraries outside NLLS send items to our libraries to be sorted and distributed to the borrowing libraries within our system via van run. All library systems in Alberta operate in the same manner	\$160,610	\$140,374	\$168,943	5.19%
16 Professional Development/ Travel Includes cost of Conferences, Webinars, Mandatory training (First Aid, WHMIS, Violence Prevention Program)	\$4,189	\$1,200	\$2,100	-49.87%
Resource Sharing Transport Costs	\$205,599	\$178,869	\$211,183	2.72%

NORTHERN LIGHTS LIBRARY SYSTEM
2015 Operating Budget

(with 2014 budget & projected yearend comparative)

	Approved 2014	Projected 2014 Yearend	Proposed 2015 Budget	% Increase Decrease over 2014 Budget
Library Services Operations				
17 TRAC (Polaris Platform) Cost for the operations and maintenance of the catalogue divided amongst the four TRAC Regional Partners	\$67,000	\$67,067	\$68,500	2.24%
18 Internet Online Fees/ Web Hosting/Email 2014 NLLS provides 45 libraries and HQ internet gateway access of 40 Mega bites per second. NLLS needs to increase internet band width to make use of the allocation of bandwidth provided by the province. This bandwidth needs to support 400 plus computers and 46 wireless access points. NLLS provides 45 pre-set Websites and 105 email accounts for our libraries, these are hosted by Town Life	\$21,000	\$19,904	\$27,720	\$2.00%
19 TAL Membership Provides our libraries with borrowing privileges to participating libraries through out Alberta this includes public libraries, post secondary libraries and special libraries. TAL negotiates licensing agreements for the databases on behalf of all Alberta libraries.	\$7,500	\$7,487	\$7,500	0.00%
20 ACS! Managed Services Provide Maintenance and upgrades for the Customer Edge Devices as well as wireless access points. The Exinda traffic shaper is managed by ACS! This gives each library an equal share of the bandwidth being used during the busy times.	\$33,300	\$33,300	\$33,300	0.00%
21 Assistive Technologies Go To Assist, Helpdesk Hosting and support , Deep Freeze renewal for all public library computers resets to original state. Public Performance Copy Right License, Webex Citrix on Line, Trend Micro licensing renewal for over 400 computers etc. In 2015 NLLS would like to place Malware protection on the libraries staff computers as an enhanced service.	\$7,500	\$9,300	\$9,700	29.33%
22 CED Hardware & Maintenance Agreement 3 Year Plan Customer Edge Device (CED) Hardware and Maintenance 3 Year Pro Protect Plan deferral program.	\$15,000	\$15,000	\$15,000	0.00%
Library Services Operating Costs	\$151,300	\$152,058	\$161,720	6.89%

NORTHERN LIGHTS LIBRARY SYSTEM
2015 Operating Budget

(with 2014 budget & projected yearend comparative)

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	Approved 2014	Projected 2014 Yearend	Proposed 2015 Budget	% Increase Decrease over 2014 Budget
Training and Programming				
23 Library Managers Advisory Council / Workshops 3 meetings per year includes meals, mileage and training sessions held at NLLS for libraries. Cost LMAC rep to attend Executive Meetings as well as Board Meetings. 2015 Train the Trainer Program: perdiem, mileage and meals. 5 Regional training sites per diems, rental mileage and meals	\$17,500	\$20,917	\$31,500	80.00%
24 Library Programming (SRP, WRP, Tour) Summer and Winter Reading Programs, support materials, training, prizes, story teller etc.	\$22,000	\$22,000	\$26,300	19.55%
25 NLLS Annual Conference Guest speakers, trainers, food, materials for a 2 day conference, janitorial services to clean the venue, a fee is charged to offset some of the costs.	\$15,000	\$18,000	\$19,500	30.00%
26 Sales SRP Provincial Program	\$0	\$0	\$0	0.00%
Training and Programming Costs				
	\$54,500	\$60,917	\$77,300	41.83%
Consulting Library Services and Training				
27 Salaries Wages & Benefits (FTE 6.33) Includes Salary, RRSF, EI, CPP WCB as well as group benefits (Dental, Extended Health, Life Insurance) Includes cost of Living of 2.5% and a step increase as per the grid if applicable. These staff are Public Services and Information Technologies.	\$428,753	\$390,139	\$456,459	6.46%
28 Professional Development/ Travel Includes cost of Conferences, Webinars, TAL, TRAC, PLSB, PUG User Group, Mandatory training (First Aid, WHMIS, Violence Prevention Program) Consulting Staff Costs	\$8,429 \$437,182	\$8,900 \$399,039	\$17,100 \$473,559	102.87% 8.32%

NORTHERN LIGHTS LIBRARY SYSTEM
2015 Operating Budget

(with 2014 budget & projected yearend comparative)

	Approved 2014	Projected 2014 Yearend	Proposed 2015 Budget	% Increase Decrease over 2014 Budget
Other Library Services				
29 Office Supplies Resale	\$190,000	\$106,000	\$100,000	-47.37%
Office supplies, furniture, computers etc. purchased for the libraries offset in revenue line 74.				

EXPENSES

Transfer Payments

	2014 Budget	Projected 2014 Yearend	2015 Budget	0.00%
30 Board of Record payments - Members and Non-Members	\$258,058	\$258,058	\$258,058	0.00%
Transfer payment to 6 Counties, 1 MD, 7 Summer Villages, and 2 Villages, funds sent to respective libraries @ \$5.45 per capita. Off set in revenue line 67. Refer to Appendix C				

NLLS Outlets Library Operating Expenses

31 Garrison Library Operating Expenses	\$22,175	\$19,024	\$19,024	-14.21%
32 Myram Library Operating Expenses	\$16,981	\$16,981	\$17,434	2.67%
Garrison: Board of Record Payment as well as any Administration costs incurred by NLLS as this is our Outlet				
Myram: General library operating expenses, includes salaries, programming etc.				
Administrative costs incurred by NLLS as this is our outlet				
Both outlets are offset in revenue by line 81				
Outlet Costs	\$39,156	\$36,005	\$36,458	-6.89%

Grant Initiatives

33 CAP	\$0	\$0	\$0	
34 APLEN	\$0	\$0	\$0	
35 Provincial Establishment Grant	\$0	\$0	\$0	
36 Library Enhancement Program	\$0	\$0	\$0	
No Grant Expense anticipated				
Grant Initiatives offset by Revenue	\$0	\$0	\$0	

NORTHERN LIGHTS LIBRARY SYSTEM
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(with 2014 budget & projected yearend comparative)

	Approved 2014	Projected 2014 Yearend	Proposed 2015 Budget	% Increase Decrease over 2014 Budget
Infrastructure				
37 Vehicle Expenses	\$5,440	\$6,900	\$6,900	26.84%
2 vehicles, fuel, maintenance used by staff for site visits etc.				
38 Equipment /Software	\$7,500	\$7,500	\$7,500	0.00%
Repairs, maintenance, rentals , software,, small equipment purchases under \$1000.00				
39 Photocopier	\$12,000	\$12,000	\$13,000	8.33%
Lease & print line charges for both black and color copies (leases includes toner & maintenance)				
40 Postage /Courier and Brokerage Fees	\$1,000	\$1,000	\$1,000	0.00%
Black print lines \$0.013 and color \$0.092				
Regular post, Courier fees and Brokerage fees for cross border transactions.				
41 Legal Fees	\$0	\$0	\$0	0.00%
42 Marketing	\$7,000	\$7,000	\$7,000	0.00%
Publicity, Newsletters, News Releases, supplies, trade shows, promotional items.				
43 Audit Costs	\$9,000	\$9,000	\$9,000	0.00%
Yearly audit cost includes letter of Legal Standing				
44 Bank Charges / Credit Card Interest	\$258	\$350	\$350	35.66%
Bank charges, Credit Card Annual Fees, Bank Confirmation, Safety Deposit Box (used for of site storage of backups)				
45 Memberships	\$1,500	\$1,500	\$1,500	0.00%
Includes AUMA, AAMD&C, Alberta Library trustees Assoc. American Library Assoc, Canadian Library Assoc.				
Assoc. of Rural & Small Libraries, APLAC, Library Assoc. of Alberta, Town of Elk Point, Chamber of Commerce, etc.				
46 Subscriptions	\$1,000	\$1,000	\$1,000	0.00%
Local Newspaper subscriptions form the member municipalities within NLLS's area				
47 Office Supplies	\$7,500	\$7,500	\$7,500	0.00%
General office supplies, including Simply Accounting Upgrades.				
48 Telecommunications Services	\$18,500	\$22,000	\$22,000	18.92%
NLLS Phones, 1800 line, fax services and in vehicle cell phones.				
49 Insurance	\$10,300	\$9,669	\$10,300	0.00%
Building, Vehicle, Content, Directors Liability insurance, etc.				
50 Building Maintenance	\$7,800	\$6,000	\$6,000	-23.08%
Supplies, repair and labor for building upkeep, annual inspection of fire suppression system, fire extinguishers in house as well as in vehicles, etc.				
51 Maintenance Contract	\$36,600	\$26,700	\$34,100	-6.83%
Janitorial Contract \$20700, Rug Cleaning extra Grass Cutting Contract \$3750, Snow Removal Contract Parking Lot \$3750 Snow Removal for Sidewalks, exits and garage pads, \$70 per hour estimated \$4410 (2015 added snow removal)				
Removed general maintenance contract from budget				
52 Janitorial Supplies	\$2,700	\$2,000	\$2,700	0.00%
Cleaning products, paper products, garbage bags, etc.				
53 Utilities	\$36,000	\$34,000	\$32,500	-9.72%
Water \$700, garbage removal \$4500 shredding service \$900 power and gas (5 year contract with 8760 group through AAMD&C for power and gas ends 2018) NLLS began in Jan of 2014 so we only have 6 months of data estimating \$26400.				
Infrastructure Costs	\$164,098	\$154,119	\$162,350	-1.07%

NORTHERN LIGHTS LIBRARY SYSTEM
2015 Operating Budget

(with 2014 budget & projected yearend comparative)

	Approved 2014	Projected 2014 Yearend	Proposed 2015 Budget	% Increase Decrease over 2014 Budget
Administration				
54 Salaries Wages & Benefits (FTE 4) Includes Salary, RRSP, EI, CPP WCB as well as group benefits (Dental, Extended Health, Life Insurance) Includes cost of Living of 2.5% and a step increase as per the grid if applicable.	\$334,336	\$330,545	\$344,476	3.03%
55 Professional Development/ Travel Includes cost of Conferences, Webinars, TAL, TRAC, PLSB, PUG User Group, Mandatory training (First Aid, WHMIS, Violence Prevention Program) Also included are costs for travel to visit municipal councils and library boards	\$17,684	\$17,684	\$17,650	-0.19%
56 Staff Recruitment Employment adds & 4 Bursaries 1 @ \$1000 and 3 @ \$250	\$3,000	\$5,000	\$3,000	0.00%
57 Human Resources Tools The Human Resources Advisory Western Addition etc. reference Administration Costs	\$1,500	\$1,500	\$1,500	0.00%
	\$356,520	\$354,729	\$366,626	2.83%
Board				
58 Board Travel Regular Meetings Includes mileage to meetings \$.47 per km regular meetings (actual 15494km estimation of 10500 km per meeting)	\$13,117	\$13,117	\$15,000	14.36%
59 Board Committee Meetings Includes mileage to meetings \$.47 per km, plus a per diem for Board Executive (\$150.00 Board Chair, & \$100.00 for the other members of the Executive) Also includes an estimate of mileage for extra committee meetings or other meetings were a Rep. from the NLLS Board is required.	\$24,000	\$24,708	\$21,000	-12.50%
60 Board Special Events Long Service awards for staff and board per policy, Staff events	\$2,500	\$5,500	\$3,600	44.00%
61 Board Conference/Education Board Chair and 3 Executive members to attend the Jasper Conference	\$8,500	\$9,115	\$9,200	8.24%
62 Other Board Related Expenses Meals, board meetings, executive meetings, hospitality etc. Board Costs	\$4,350	\$4,550	\$6,000	37.93%
	\$52,467	\$56,990	\$54,800	4.45%
63 Amortization of Capital Assets Amortization of fixed assets over life span	\$0.00	\$111,840	\$0	
TOTAL EXPENSES	\$2,756,556	\$2,728,267	\$2,807,302	1.84%

NORTHERN LIGHTS LIBRARY SYSTEM
2015 Operating Budget

(with 2014 budget & projected yearend comparative)

	Approved 2014 Budget	Projected 2014 Yearend	Proposed 2015 Budget	% Increase Decrease over 2014 Budget
Revenue				
64 Municipal Levies	\$974,235	\$1,012,857	\$1,012,857	3.96%
Refer to Appendix A				
65 Library Board Levies	\$521,569	\$551,138	\$551,138	5.67%
Refer to Appendix A				
66 Provincial Operating Grant	\$719,739	\$737,795	\$737,795	2.51%
Refer to Appendix A				
67 Provincial Rural Services Grant	\$258,058	\$258,058	\$258,058	0.00%
Refer To Appendix C offset line 30				
68 Provincial Establishment Grant	\$0	\$0	\$0	
Do not anticipate any new members				
69 Travel Grants	\$3,000	\$3,000	\$5,000	66.67%
Reimbursement for travel, accommodations and meals to attend required meetings TAL, TRAC, PLSB	\$0	\$2,441	\$0	0.00%
70 Federal / Provincial Wage Subsidies	\$2,400	\$2,880	\$2,880	20.00%
Unknown whether we will receive any funds				
71 Sales Office Services	\$1,500	\$1,500	\$1,500	0.00%
Rental Income Point of Presence				
72 Service Revenues and Administration Fees	\$5,000	\$8,000	\$8,000	60.00%
Administration fees for extra services provided				
73 Sales Misc.	\$190,000	\$106,000	\$100,000	-47.37%
Barcodes, Cards, Photo Copies etc.				
74 Office Supplies Resale	\$1,200	\$1,950	\$2,000	66.67%
Reimbursement by libraries for the purchase of furniture and office supplies etc. offset by line 29				
75 Sales Library Programming Summer/Winter	\$5,850	\$18,000	\$12,000	105.13%
SRP supply sales above the \$75.00 free product				
76 Non Resident Fees	\$16,500	\$15,000	\$16,500	0.00%
St. Paul Education First Nations students, Cold Lake and Lac La biche for non residents of First Nations and Metis Settlement				
77 Interest Revenue	\$12,000	\$16,000	\$16,000	33.33%
Interest earned on monies in a no risk portfolio at prime minus 2%				
78 Annual Conference	\$0	\$0	\$0	
NLLS Conference 100 people @\$130.00 plus sponsorship				
79 Library Enhancement Program	\$39,156	\$36,005	\$36,458	-6.89%
80 CAP	\$0	\$0	\$0	
81 Revenue from Outlets Garrison / Myram	\$0	\$0	\$0	
Offset for expenses line 31 & 32				
82 APLEN	\$0	\$0	\$0	
83 Amortization of Deferred Contribution	\$0	\$0	\$0	
84 Sales SRP Provincial Program	\$0	\$0	\$0	
85 C.I.P. Grant	\$0	\$0	\$0	
Revenue Totals	\$2,750,207	\$2,770,624	\$2,760,186	0.36%
86 Residuals - Collection Development	\$44,000	\$38,000	\$38,000	-13.64%

NORTHERN LIGHTS LIBRARY SYSTEM
2015 Operating Budget

(with 2014 budget & projected yearend comparative)

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	Approved 2014	Projected 2014 Yearend	Proposed 2015 Budget	% Increase Decrease over 2014 Budget
TOTAL OPERATING FUNDS	\$2,794,207	\$2,808,624	\$2,798,186	0.14%
TOTAL EXPENSES	\$2,756,555	\$2,728,267	\$2,796,802	1.46%
****OPERATING BALANCE****	\$37,651	\$80,357	\$1,385	
<i>Other:</i>				
87 Establishment Costs	\$0	\$0	\$0	
88 Gain/loss on sale	\$0	\$0	\$0	
89 Capital Reserves	\$66,400	\$66,400	\$61,250	-7.76%
See Itemized Capital Budget				
Other Costs				
BALANCE	(\$28,749)	\$13,957	(\$59,865)	
Municipalities/Board of Record Population 47350			2014 Budget 3.99%	
Municipalities Population 113040		\$10.14 per Capita	\$ 18,372	
Library Board Population 113040		\$5.07 Per Capita	\$ 21,975	
Total Increase in Levies		\$5.07 Per Capita	\$ 21,975	
Net Profit/Loss			\$ 2,456	
Recommend to add this additional surplus to Capital Reserves				

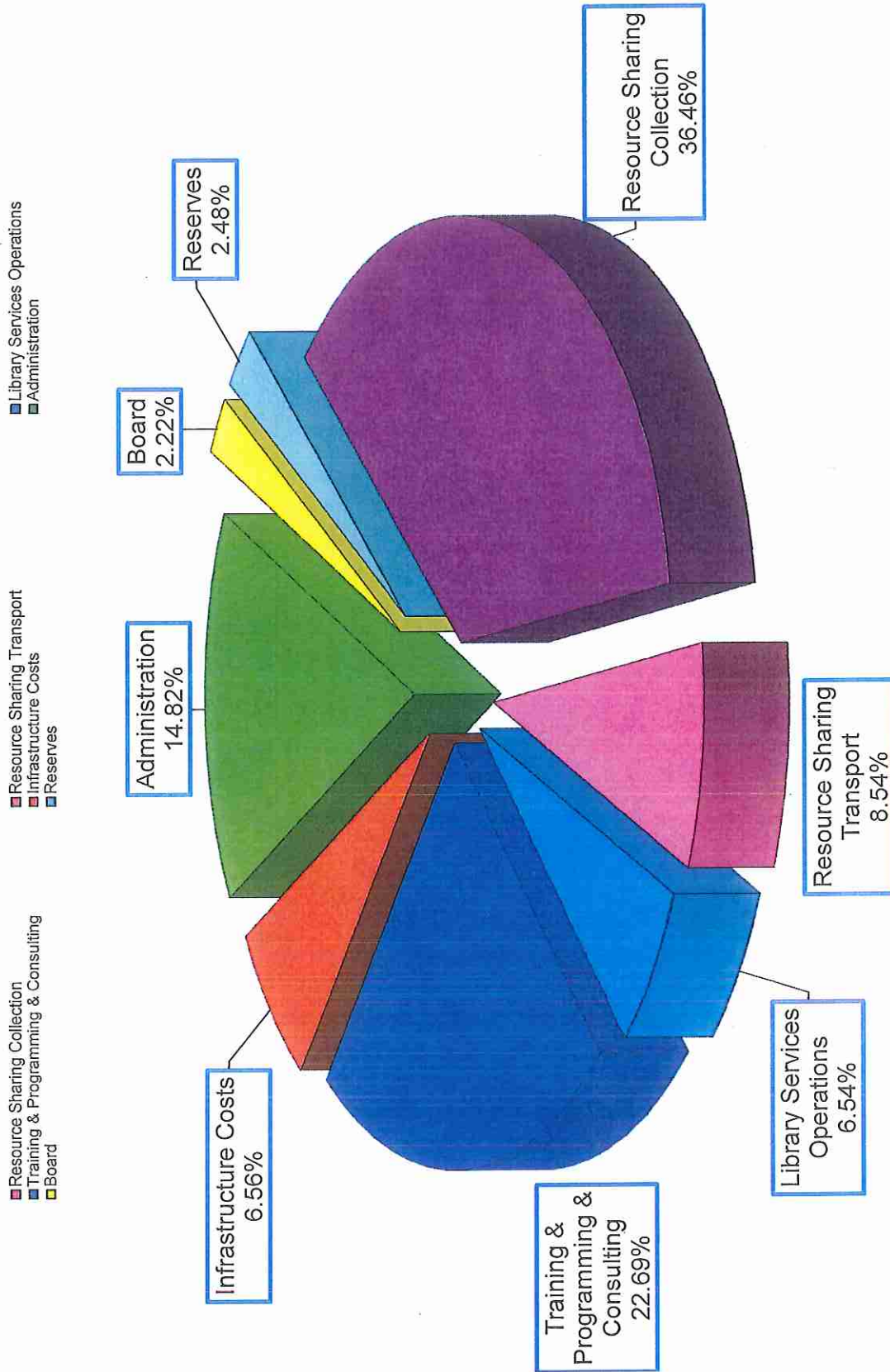
Myrnam Outlet
2015 Operating Budget

Revenue	2014 Budget	2014 Projected Actual	2015 Budget	
Provincial Rural Services Grant :				
1 Village Of Myrnam	\$ 1,973	\$ 1,973	\$ 1,973	
2 County Of Two Hills	\$ 5,741	\$ 5,741	\$ 5,741	
3 Village of Myrnam Operating Costs	\$ -	\$ -	\$ -	
4 Total Rural Service Grant	\$ 7,714	\$ 7,714	\$ 7,714	
5 Memberships	\$ 430	\$ 430	\$ 650	
6 Transfer from Reserves	\$ 8,837	\$ 8,837	\$ 9,070	
7 Total Revenue	\$ 16,981	\$ 16,981	\$ 17,434	Note: Refers to line 81 of NLLS Budget
 Expenses				
8 Salaries Librarian , SRP	\$ 11,600	\$ 11,600	\$ 12,000	
9 Benefits EI, CPP & WCB	\$ 840	\$ 840	\$ 850	
10 NLLS Consulting Fees	\$ 1,968	\$ 1,968	\$ 1,968	Note: Transfer to line 72 from 32 (NLLS Revenue)
11 NLLS Travel	\$ 416	\$ 416	\$ 416	Note: Transfer to line 66 from 32 (NLLS Revenue)
12 Supplies SRP & Office	\$ 717	\$ 717	\$ 760	Note: Transfer to lines 71 &75 from (NLLS Revenue)
13 Outreach Program	\$ 1,440	\$ 1,440	\$ 1,440	
	\$ -	\$ -	\$ -	
14 Total Expenses	\$ 16,981	\$ 16,981	\$ 17,434	
 15 Net Income/Loss	 \$ -	 \$ (0)	 \$ (0)	

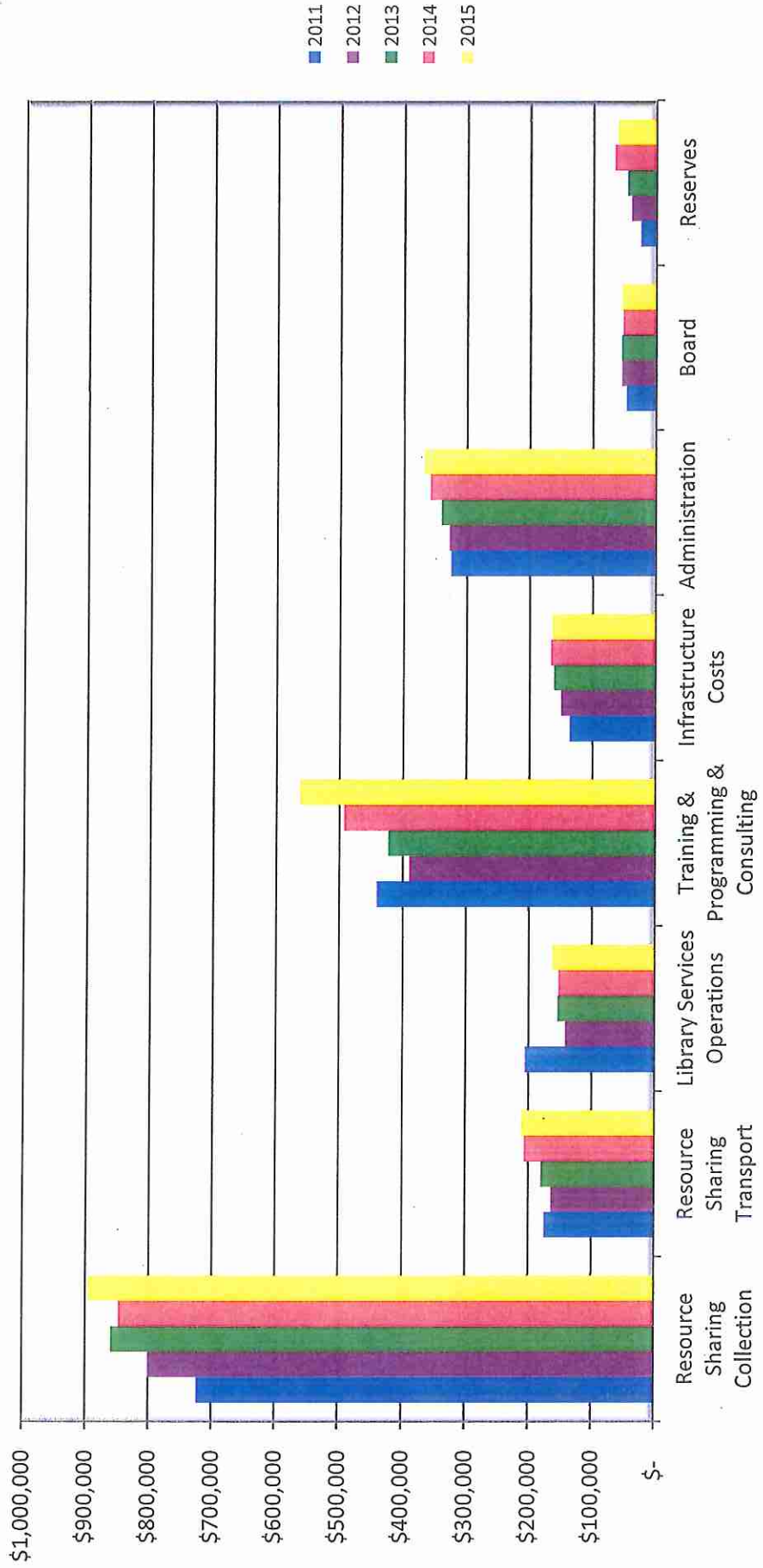
**EDMONTON GARRISON OUTLET
2015 OPERATING BUDGET**

Revenue	2014 Budget	2014 Projected Actual	2015 Budget	
Provincial Rural Services Grant :				
1 Funds to be Disbursed Edmonton Garrison	\$ 22,175	\$ 17,023	\$ 17,023	
2 Provincial Services Grant		\$ -		
3 Total Revenue	\$ 22,175	\$ 17,023	\$ 17,023	Note: Refers to line 81 of NLLS Budget
 Expenses				
4 NLLS Consulting Fees 4 visits	\$ 1,176	\$ 1,176	\$ 1,176	Note: Transfer to line 72 from 31 (NLLS Revenue)
5 NLLS Travel 4 visits	\$ 825	\$ 825	\$ 825	Note: Transfer to line 69 from 31 (NLLS Revenue)
6 Funds Disbursed to Edmonton Garrison	\$ 20,174	\$ 17,023	\$ 17,023	
7 Total Expenses	\$ 22,175	\$ 19,024	\$ 19,024	
8 Edmonton Garrison Payment	\$ (2,001)	\$ (2,001)	\$ (2,001)	Note: Refers to line 81 of NLLS Budget
9 Edmonton Garrison Payment Received	\$ 2,001	\$ 2,001	\$ 2,001	
10 Net Income/Loss	\$ -	\$ -	\$ -	

2015 Operating Expenditures Budget



Comparative of NLLS Services 2011 -2015



NORTHERN LIGHTS LIBRARY SYSTEM
2014 Capital Budget
 Including 2014 - 2021 Budget Estimates

	2013 Actual	2014 Budget	2014 Projected Actual	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
Revenues:										
Capital Reserves	\$ 45,250	\$ 66,400	\$ 66,400	\$ 61,250	\$ 75,350	\$ 81,350	\$ 96,350	\$ 103,350	\$ 110,350	\$ 109,250
Sale of Assets	\$ -	\$ 12,000	\$ 12,000	\$ 6,000	\$ -	\$ 6,000	\$ -	\$ 12,000	\$ 6,000	\$ -
Transfer of Funds	\$ 188,135									
Transfer of Excess revenue		\$ 81,000	\$ 81,000							
Total Revenues	\$ 233,385	\$ 78,400	\$ 159,400	\$ 67,250	\$ 75,350	\$ 87,350	\$ 96,350	\$ 115,350	\$ 116,350	\$ 109,250
Expenses:										
Vehicle	\$ -	\$ 70,000	\$ 45,000	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ 70,000	\$ 35,000	\$ -
Computer & Computer Software	\$ 17,773	\$ 33,500	\$ 33,500	\$ 27,900	\$ 9,600	\$ 48,500	\$ 27,900	\$ 9,600	\$ 33,500	\$ 42,900
Furniture	\$ -	\$ 1,000	\$ 3,150	\$ 7,497	\$ 4,000	\$ 1,000	\$ 1,000	\$ 4,000	\$ 1,000	\$ 1,000
Building Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parking Lot	\$ -	\$ -	\$ 81,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 17,773	\$ 104,500	\$ 162,650	\$ 70,397	\$ 13,600	\$ 84,500	\$ 28,900	\$ 83,600	\$ 69,500	\$ 43,900
Total Reserves	\$ 386,864	\$ 372,764	\$ 395,614	\$ 369,617	\$ 431,367	\$ 434,217	\$ 501,667	\$ 533,417	\$ 580,267	\$ 645,617

NORTHERN LIGHTS LIBRARY SYSTEM
2015 Capital Budget
 Including 2014 - 2021 Itemized Budget Estimates

		Total Budget		Sale Of	Capital	Balance of
	Expenses	To Reserves	Assets	Reserves	Transfer	Capital Reserve
VEHICLE						
2014	\$ 70,000	\$ 28,000	\$ 12,000			\$ 55,478
2015	\$ 35,000	\$ 30,000	\$ 6,000	\$ (1,000)		\$ 55,478
2016	\$ -	\$ 32,000	\$ -			\$ 87,478
2017	\$ 35,000	\$ 34,000	\$ 6,000			\$ 92,478
2018	\$ -	\$ 36,000	\$ -			\$ 128,478
2019	\$ 70,000	\$ 38,000	\$ 12,000			\$ 108,478
2020	\$ 35,000	\$ 40,000	\$ 6,000			\$ 119,478
2021	\$ -	\$ 40,000				\$ 201,478
COMPUTER						
2014	33,500	17,250				\$ 45,273
2015	27,900	19,250		\$ (1,000)		\$ 35,623
2016	9,600	21,250				\$ 47,273
2017	48,500	23,250				\$ 22,023
2018	27,900	25,250				\$ 19,373
2019	9,600	27,250				\$ 37,023
2020	33,500	29,250				\$ 32,773
2021	42,900	30,250				\$ 8,473
FURNITURE						
2014	\$ 1,000	\$ 2,000				\$ 7,441
2015	\$ 7,497	\$ 2,000		\$ 2,000.00		\$ 3,944
2016	3,500	2,000				\$ 2,444
2017	1,000	2,000				\$ 3,444
2018	1,000	2,000				\$ 4,444
2019	4,000	2,000				\$ 2,444
2020	1,000	2,000				\$ 3,444
2021	1,000	2,000				\$ 5,444
BUILDING						
2014	\$ -	\$ -				\$ 46,797
2015	\$ -	\$ -				\$ 46,797
2016	\$ -	\$ -				\$ 46,797
2017	\$ -	\$ -				\$ 46,797
2018	\$ -	\$ 9,000				\$ 55,797
2019	\$ -	\$ 10,000				\$ 65,797
2020	\$ -	\$ 11,000				\$ 76,797
2021	\$ -	\$ 15,000				\$ 103,797
BUILDING EQUIPMENT						
2014	\$ -	\$ 19,150	\$ -			\$ 217,776
2015	\$ -	\$ 10,000	\$ -			\$ 227,776
2016	\$ -	\$ 12,000	\$ -			\$ 239,776
2017	\$ -	\$ 14,000				\$ 253,776
2018	\$ -	\$ 16,000				\$ 269,776
2019	\$ -	\$ 18,000				\$ 287,776
2020	\$ -	\$ 20,000				\$ 307,776
2021	\$ -	\$ 22,000				\$ 351,776
PARKING LOT						
2014	\$ 81,000	\$ -		\$ 81,000		\$ -
2015	\$ -	\$ -				\$ -
2016	\$ -	\$ 8,100				\$ 8,100
2017	\$ -	\$ 8,100				\$ 16,200
2018	\$ -	\$ 8,100				\$ 24,300
2019	\$ -	\$ 8,100				\$ 32,400
2020	\$ -	\$ 8,100				\$ 40,500
2021	\$ -	\$ 8,100				\$ 48,600

COMBINED RESERVES

2014	\$	185,500	\$	66,400	\$	12,000	\$	81,000	\$	372,765
2015	\$	70,397	\$	61,250	\$	6,000	\$	-	\$	369,618
2016	\$	13,100	\$	75,350	\$	-	\$	-	\$	431,868
2017	\$	84,500	\$	81,350	\$	6,000	\$	-	\$	434,718
2018	\$	28,900	\$	96,350	\$	-	\$	-	\$	502,168
2019	\$	83,600	\$	103,350	\$	12,000	\$	-	\$	533,918
2020	\$	69,500	\$	110,350	\$	6,000	\$	-	\$	580,768
2021	\$	43,900	\$	109,250	\$	-	\$	-	\$	670,968

NORTHERN LIGHTS LIBRARY SYSTEM
CAPITAL BUDGET SUMMARY
Including 2014 - 2021 Budget Estimates

2014 Capital Budget

Vehicles: Replace 2008 Ford Econo Van and 2009 Uplander at an estimated cost \$70,000.00
Sell or trade 2008 Ford Van and 2009 Uplander van at an estimated value of \$12,000.00
Set aside a reserve of \$28,000.00 for future purchase (replacement) of vehicles.

Computer & Computer Software: Replace Server's (3) and (2) Fortigate 3-10B's at an estimated cost of \$33,500.00
Set aside a reserve of \$12,250 for future computer and computer software upgrades.
Set aside a reserve of \$5,000.00 for future Fortigate 3-10B's devices

Furniture & Equipment Purchase office furniture & equipment for \$1,000.00
Set aside a reserve of \$2,000.00 for future upgrades

Building: No reserves set aside

Building Equipment: Set aside a reserve of \$20,500.00 for future upgrades

2015 Capital Budget

Vehicles: Replace 2009 Uplander at an estimated cost \$35,000.00
Sell or trade 2009 Uplander van at an estimated value of \$6,000.00
Set aside a reserve of \$29,000.00 for future purchase (replacement) of vehicles.

Computer & Computer Software: Replace computers, laptops, server (1), and upgrade software at an estimated cost of \$27,900.00 purchased in 2012.
Set aside a reserve of \$13,250 for future computer and computer software upgrades.
Set aside a reserve of \$5,000.00 for future Fortigate 3-10B's devices

Furniture & Equipment Purchase office furniture & equipment for \$7,497
Set aside a reserve of \$4,000.00 for future upgrades

Building: No reserves set aside

Building Equipment: Set aside a reserve of \$10,000.00 for future upgrades

2016 Capital Budget

Vehicles: Set aside a reserve of \$32,000.00 for future purchase (replacement) of vehicles.

Computer & Computer Software: Replace Computers/Laptops and upgrade software at an estimated cost of \$9,600.00, purchased in 2013
Set aside a reserve of \$16,250 for future computer and computer software upgrades.
Set aside a reserve of \$5,000.00 for future Fortigate 3-10B's devices

Furniture & Equipment Purchase office furniture & equipment for \$4,000.00
Set aside a reserve of \$2,000.00 for future upgrades

Building: No reserves set aside

Building Equipment: Set aside a reserve of \$12,000.00 for future upgrades

Parking Lot: Set aside a reserve of \$8,100.00 for future upgrades

2017 Capital Budget

Vehicles: Replace 2012 Delivery Van purchased in 2012 at an estimated cost of \$35,000.00
Sell or trade 2012 van at an estimated value of \$6,000.00
Set aside a reserve of \$34,000.00 for future purchase (replacement) of vehicles.

Computer & Computer Software: Replace 2014 Server's (3) and (2) Fortigate 3-10B's and Video Conferencing Equipment from 2013 at an estimated cost of \$48,500.00.
Set aside a reserve of \$18,250 for future computer and computer software upgrades.
Set aside a reserve of \$5,000.00 for future Fortigate 3-10B's devices

Furniture & Equipment Purchase office furniture & equipment for \$1,000.00
Set aside a reserve of \$2,000.00 for future upgrades

Building: No reserves set aside

Building Equipment: Set aside a reserve of \$13,000.00 for future upgrades

Parking Lot: Set aside a reserve of \$8,100.00 for future upgrades

2018 Capital Budget

Vehicles: Set aside a reserve of \$36,000.00 for future purchase (replacement) of vehicles.

Computer & Computer Software: Replace Computers/Laptops, Server and upgrade software at an estimated cost of \$27,900.00. purchased in 2013
Set aside a reserve of \$10,250 for future computer and computer software upgrades.
Set aside a reserve of \$5,000.00 for future Fortigate 3-10B's devices

Furniture & Equipment Purchase office furniture & equipment for \$1,000.00
Set aside a reserve of \$2,000.00 for future upgrades

Building: Set aside a reserve of \$9,000.00 for future upgrades

Building Equipment: Set aside a reserve of \$16,000.00 for future upgrades

Parking Lot: Set aside a reserve of \$8,100.00 for future upgrades

2019 Capital Budget

Vehicles: Replace Cargo Van and Uplander purchased in 2014 at an estimated cost of \$70,000.00
Sell or trade 2014 vans at an estimated value of \$12,000.00
Set aside a reserve of \$38,000.00 for future purchase (replacement) of vehicles.

Computer & Computer Software: Replace Computers/Laptops and upgrade software at an estimated cost of \$9,600.00. purchased in 2016.
Set aside a reserve of \$22,500 for future computer and computer software upgrades.
Set aside a reserve of \$5,000.00 for future Fortigate 3-10B's devices

Furniture & Equipment Purchase office furniture & equipment for \$4,000.00
Set aside a reserve of \$2,000.00 for future upgrades

Building: Set aside a reserve of \$10,000.00 for future upgrades

Building Equipment: Set aside a reserve of \$18,000.00 for future upgrades

Parking Lot: Set aside a reserve of \$8,100.00 for future upgrades

2020 Capital Budget

Vehicles: Replace Cargo Van and Uplander purchased in 2014 at an estimated cost of \$70,000.00
Sell or trade 2014 vans at an estimated value of \$12,000.00
Set aside a reserve of \$38,000.00 for future purchase (replacement) of vehicles.

Computer & Computer Software: Replace Computers/Laptops and upgrade software at an estimated cost of \$9,600.00, purchased in 2016.
Set aside a reserve of \$22,500 for future computer and computer software upgrades.
Set aside a reserve of \$5,000.00 for future Fortigate 3-10B's devices

Furniture & Equipment Purchase office furniture & equipment for \$4,000.00
Set aside a reserve of \$2,000.00 for future upgrades

Building: Set aside a reserve of \$10,000.00 for future upgrades

Building Equipment: Set aside a reserve of \$18,000.00 for future upgrades

Parking Lot: Set aside a reserve of \$8,100.00 for future upgrades

2021 Capital Budget

Vehicles: Replace Cargo Van and Uplander purchased in 2014 at an estimated cost of \$70,000.00
Sell or trade 2014 vans at an estimated value of \$12,000.00
Set aside a reserve of \$38,000.00 for future purchase (replacement) of vehicles.

Computer & Computer Software: Replace Computers/Laptops and upgrade software at an estimated cost of \$9,600.00, purchased in 2016.
Set aside a reserve of \$22,500 for future computer and computer software upgrades.
Set aside a reserve of \$5,000.00 for future Fortigate 3-10B's devices

Furniture & Equipment Purchase office furniture & equipment for \$4,000.00
Set aside a reserve of \$2,000.00 for future upgrades

Building: Set aside a reserve of \$10,000.00 for future upgrades

Building Equipment: Set aside a reserve of \$18,000.00 for future upgrades

Parking Lot: Set aside a reserve of \$8,100.00 for future upgrades

Appendix A

NORTHERN LIGHTS LIBRARY SYSTEM					
2015 Budgeted Levy per Capita					
			REVENUE		
MUNICIPAL LEVIES	POP. (2010)		LEVY	MUNICIPAL	BOARD
Athabasca	2734	Municipal	\$5.07	\$13,861.38	
		Library Board	\$5.07		\$13,861.38
Athabasca, County of	7592	Municipal	\$5.07	\$38,491.44	
		Library Board	\$5.07		\$38,491.44
Beaver County	5676	Municipal	\$10.14	\$57,554.64	
Bon Accord	1534	Municipal	\$5.07	\$7,777.38	
		Library Board	\$5.07		\$7,777.38
Bondiss, S.V. of	131	Municipal	\$10.14	\$1,328.34	
Bonnyville	6470	Municipal	\$5.07	\$32,802.90	
		Library Board	\$5.07		\$32,802.90
Bonnyville, M.D. of	9047	Municipal	\$5.07	\$45,868.29	
		Library Board	\$5.07		\$45,868.29
Boyle	918	Municipal	\$5.07	\$4,654.26	
		Library Board	\$5.07		\$4,654.26
Bruderheim	1215	Municipal	\$5.07	\$6,160.05	
		Library Board	\$5.07		\$6,160.05
Chauvin	321	Municipal	\$5.07	\$1,627.47	
		Library Board	\$5.07		\$1,627.47
Cold Lake	13924	Municipal	\$5.07	\$70,594.68	
		Library Board	\$5.07		\$70,594.68
Edgerton	393	Municipal	\$5.07	\$1,992.51	
		Library Board	\$5.07		\$1,992.51
Elk Point	1512	Municipal	\$5.07	\$7,665.84	
		Library Board	\$5.07		\$7,665.84
Gibbons	2848	Municipal	\$5.07	\$14,439.36	
		Library Board	\$5.07		\$14,439.36
Holden	398	Municipal	\$5.07	\$2,017.86	
		Library Board	\$5.07		\$2,017.86
Innisfree	233	Municipal	\$5.07	\$1,181.31	
		Library Board	\$5.07		\$1,181.31
Irma	444	Municipal	\$5.07	\$2,251.08	
		Library Board	\$5.07		\$2,251.08
Kitscoty	847	Municipal	\$5.07	\$4,294.29	
		Library Board	\$5.07		\$4,294.29
Island Lake, S.V. of	351	Municipal	\$10.14	\$3,559.14	
Lac La Biche County	9123	Municipal	\$5.07	\$46,253.61	
		Library Board	\$5.07		\$46,253.61
Lamont County	3925	Municipal	\$5.07	\$19,899.75	
		Library Board	\$5.07		\$19,899.75
Mannville	761	Municipal	\$5.07	\$3,858.27	
		Library Board	\$5.07		\$3,858.27
Marwayne	569	Municipal	\$5.07	\$2,884.83	
		Library Board	\$5.07		\$2,884.83
Mewatha Beach, S.V. of	167	Municipal	\$10.14	\$1,693.38	
Minburn, County of	3319	Municipal	\$10.14	\$33,654.66	
Minburn, Village of	65	Municipal	\$10.14	\$659.10	
Morinville	7636	Municipal	\$5.07	\$38,714.52	
		Library Board	\$5.07		\$38,714.52
Mundare	823	Municipal	\$5.07	\$4,172.61	
		Library Board	\$5.07		\$4,172.61
Myrnam	362	Municipal	\$10.14	\$3,670.68	
Paradise Valley	183	Municipal	\$5.07	\$927.81	
		Library Board	\$5.07		\$927.81
Pelican Narrows, S.V. of	141	Municipal	\$10.14	\$1,429.74	
Redwater	2192	Municipal	\$5.07	\$11,113.44	
		Library Board	\$5.07		\$11,113.44
Ryley	458	Municipal	\$5.07	\$2,322.06	
		Library Board	\$5.07		\$2,322.06

Appendix A

NORTHERN LIGHTS LIBRARY SYSTEM					
2015 Budgeted Levy per Capita					
			REVENUE		
MUNICIPAL LEVIES	POP. (2010)		LEVY	MUNICIPAL	BOARD
St. Paul	5632	Municipal	\$5.07	\$28,554.24	
		Library Board	\$5.07		\$28,554.24
St. Paul, County of	5925	Municipal	\$5.07	\$30,039.75	
		Library Board	\$5.07		\$30,039.75
Smoky Lake	1010	Municipal	\$5.07	\$5,120.70	
		Library Board	\$5.07		\$5,120.70
Smoky Lake County	2716	Municipal	\$10.14	\$27,540.24	
Sturgeon County	19165	Municipal	\$10.14	\$194,333.10	
Sunset Beach, S.V. of	88	Municipal	\$10.14	\$892.32	
Thorhild, County of	3547	Municipal	\$5.07	\$17,983.29	
		Library Board	\$5.07		\$17,983.29
Tofield	1876	Municipal	\$5.07	\$9,511.32	
		Library Board	\$5.07		\$9,511.32
Two Hills	1232	Municipal	\$5.07	\$6,246.24	
		Library Board	\$5.07		\$6,246.24
Two Hills, County of include Derwent	2926	Municipal	\$10.14	\$29,669.64	
Vegreville	5834	Municipal	\$5.07	\$29,578.38	
		Library Board	\$5.07		\$29,578.38
Vermilion	4472	Municipal	\$5.07	\$22,673.04	
		Library Board	\$5.07		\$22,673.04
Vermilion, County of	7900	Municipal	\$10.14	\$80,106.00	
Vilna	274	Municipal	\$5.07	\$1,389.18	
		Library Board	\$5.07		\$1,389.18
Viking	1085	Municipal	\$5.07	\$5,500.95	
		Library Board	\$5.07		\$5,500.95
Wainwright	5775	Municipal	\$5.07	\$29,279.25	
		Library Board	\$5.07		\$29,279.25
Wainwright, M.D. of	4113	Municipal	\$10.14	\$41,705.82	
Waskatenau	278	Municipal	\$5.07	\$1,409.46	
		Library Board	\$5.07		\$1,409.46
Whispering Hills S.V. of	125	Municipal	\$10.14	\$1,267.50	
S.V. Island Lake South	105	Municipal	\$10.14	\$1,064.70	
	160,390			\$1,053,241.80	\$573,112.80
Total Population Based Revenue:					
SUMMARY					
Municipal Levies	\$1,053,241.80				
Library Board Levies	\$573,112.80				
Provincial Operating Grant	\$737,794.00				
Provincial Rural Grant	\$258,057.50				
	\$2,622,206.10				

NORTHERN LIGHTS LIBRARY SYSTEM					
2015 BUDGET					
Cost increase per member over 2014					
	POP. (2010)		LEVY	REVENUE	
				MUNICIPAL	BOARD
Athabasca	2734	Municipal	\$0.1944	\$531.49	
		Library Board	\$0.1944		\$531.49
Athabasca, County of	7592	Municipal	\$0.1944	\$1,475.88	
		Library Board	\$0.1944		\$1,475.88
Beaver County	5676	Municipal	\$0.3888	\$2,206.83	
Bon Accord	1534	Municipal	\$0.1944	\$298.21	
		Library Board	\$0.1944		\$298.21
Bondiss, S.V. of	131	Municipal	\$0.3888	\$50.93	
Bonnyville	6470	Municipal	\$0.1944	\$1,257.77	
		Library Board	\$0.1944		\$1,257.77
Bonnyville, M.D. of	9047	Municipal	\$0.1944	\$1,758.74	
		Library Board	\$0.1944		\$1,758.74
Boyle	918	Municipal	\$0.1944	\$178.46	
		Library Board	\$0.1944		\$178.46
Bruderheim	1215	Municipal	\$0.1944	\$236.20	
		Library Board	\$0.1944		\$236.20
Chauvin	321	Municipal	\$0.1944	\$62.40	
		Library Board	\$0.1944		\$62.40
Cold Lake	13924	Municipal	\$0.1944	\$2,706.83	
		Library Board	\$0.1944		\$2,706.83
Edgerton	393	Municipal	\$0.1944	\$76.40	
		Library Board	\$0.1944		\$76.40
Elk Point	1512	Municipal	\$0.1944	\$293.93	
		Library Board	\$0.1944		\$293.93
Gibbons	2848	Municipal	\$0.1944	\$553.65	
		Library Board	\$0.1944		\$553.65
Holden	398	Municipal	\$0.1944	\$77.37	
		Library Board	\$0.1944		\$77.37
Innisfree	233	Municipal	\$0.1944	\$45.30	
		Library Board	\$0.1944		\$45.30
Irma	444	Municipal	\$0.1944	\$86.31	
		Library Board	\$0.1944		\$86.31
Kitscoty	847	Municipal	\$0.1944	\$164.66	
		Library Board	\$0.1944		\$164.66
Island Lake, S.V. of	351	Municipal	\$0.3888	\$136.47	
Lac La Biche County	9123	Municipal	\$0.1944	\$1,773.51	
		Library Board	\$0.1944		\$1,773.51
Lamont County	3925	Municipal	\$0.1944	\$763.02	
		Library Board	\$0.1944		\$763.02
Mannville	761	Municipal	\$0.1944	\$147.94	
		Library Board	\$0.1944		\$147.94
Marwayne	569	Municipal	\$0.1944	\$110.61	
		Library Board	\$0.1944		\$110.61
Mewatha Beach, S.V. of	167	Municipal	\$0.3888	\$64.93	
Minburn, County of	3319	Municipal	\$0.3888	\$1,290.43	
Minburn, Village of	65	Municipal	\$0.3888	\$25.27	
Morinville	7636	Municipal	\$0.1944	\$1,484.44	
		Library Board	\$0.1944		\$1,484.44
Mundare	823	Municipal	\$0.1944	\$159.99	
		Library Board	\$0.1944		\$159.99
Myrnam	362	Municipal	\$0.3888	\$140.75	
Paradise Valley	183	Municipal	\$0.1944	\$35.58	
		Library Board	\$0.1944		\$35.58
Pelican Narrows, S.V. of	141	Municipal	\$0.3888	\$54.82	
Redwater	2192	Municipal	\$0.1944	\$426.12	
		Library Board	\$0.1944		\$426.12

NORTHERN LIGHTS LIBRARY SYSTEM					
2015 BUDGET					
Cost increase per member over 2014					
	POP. (2010)		LEVY	REVENUE	
				MUNICIPAL	BOARD
Ryley	458	Municipal	\$0.1944	\$89.04	
		Library Board	\$0.1944		\$89.04
St. Paul	5632	Municipal	\$0.1944	\$1,094.86	
		Library Board	\$0.1944		\$1,094.86
St. Paul, County of	5925	Municipal	\$0.1944	\$1,151.82	
		Library Board	\$0.1944		\$1,151.82
Smoky Lake	1010	Municipal	\$0.1944	\$196.34	
		Library Board	\$0.1944		\$196.34
Smoky Lake County	2716	Municipal	\$0.3888	\$1,055.98	
Sturgeon County	19165	Municipal	\$0.3888	\$7,451.35	
Sunset Beach, S.V. of	88	Municipal	\$0.3888	\$34.21	
Thorhild, County of	3547	Municipal	\$0.1944	\$689.54	
		Library Board	\$0.1944		\$689.54
Tofield	1876	Municipal	\$0.1944	\$364.69	
		Library Board	\$0.1944		\$364.69
Two Hills	1232	Municipal	\$0.1944	\$239.50	
		Library Board	\$0.1944		\$239.50
Two Hills, County of include Derwent	2926	Municipal	\$0.3888	\$1,137.63	
Vegreville	5834	Municipal	\$0.1944	\$1,134.13	
		Library Board	\$0.1944		\$1,134.13
Vermilion	4472	Municipal	\$0.1944	\$869.36	
		Library Board	\$0.1944		\$869.36
Vermilion, County of	7900	Municipal	\$0.3888	\$3,071.52	
Vilna	274	Municipal	\$0.1944	\$53.27	
		Library Board	\$0.1944		\$53.27
Viking	1085	Municipal	\$0.1944	\$210.92	
		Library Board	\$0.1944		\$210.92
Wainwright	5775	Municipal	\$0.1944	\$1,122.66	
		Library Board	\$0.1944		\$1,122.66
Wainwright, M.D. of	4113	Municipal	\$0.3888	\$1,599.13	
Waskatenau	278	Municipal	\$0.1944	\$54.04	
		Library Board	\$0.1944		\$54.04
Whispering Hills S.V. of	125	Municipal	\$0.3888	\$48.60	
S.V. Island Lake South	105	Municipal	\$0.3888	\$40.82	
	160,390			\$40,384.66	\$21,974.98
Total Population Based Revenue:					
SUMMARY					
Municipal Levies	\$40,384.66				
Library Board Levies	\$21,974.98				
Total Levy Increase	\$62,359.63				

NORTHERN LIGHTS LIBRARY SYSTEM

Appendix B

2015 Book Allotment @\$2.15			
MUNICIPAL LEVIES	POPULATION (2010)	FUNDS @ \$2.15	APPLICATIONS
Athabasca	2,734	\$5,878.10	
Athabasca, County of	7,592	\$16,322.80	Athabasca
			Boyle
			Grassland
			Rochester
			Wandering River
Beaver County	5,676	\$12,203.40	Holden
			Ryley
			Tofield
			Viking
Bon Accord	1,534	\$3,298.10	
Bonnyville	6,470	\$13,910.50	
Bonnyville, M.D. of	9,047	\$19,451.05	Bonnyville
			Cold Lake
Boyle	918	\$1,973.70	
Bondiss, S.V. of	131	\$281.65	Boyle
Bruderheim	1,215	\$2,612.25	
Chauvin	321	\$690.15	
Cold Lake	13,924	\$29,936.60	
Edgerton	393	\$844.95	
Elk Point	1,512	\$3,250.80	
Gibbons	2,848	\$6,123.20	
Holden	398	\$855.70	
Innisfree	233	\$500.95	
Irma	444	\$954.60	
Kitscoty	847	\$1,821.05	
Island Lake, S.V. of	351	\$754.65	Athabasca
Lac La Biche County	9,123	\$19,614.45	Lac La Biche
Lamont County	3,925	\$8,438.75	Mundare
			Bruderhiem
Mannville	761	\$1,636.15	
Marwayne	569	\$1,223.35	
Mewatha Beach, S.V. of	167	\$359.05	Boyle
Minburn, County of	3,319	\$7,135.85	Mannville
			Innisfree
			Vegreville
Minburn Village of	65	\$139.75	Mannville
Morinville	7,636	\$16,417.40	
Mundare	823	\$1,769.45	
Myrnam	362	\$778.30	
Paradise Valley	183	\$393.45	
Pelican Narrows, S.V. of	141	\$303.15	Bonnyville
Redwater	2,192	\$4,712.80	
Ryley	458	\$984.70	
St. Paul	5,632	\$12,108.80	
St. Paul, County of	5,925	\$12,738.75	Ashmont
			Mallaig
Smoky Lake	1,010	\$2,171.50	
Smoky Lake, County of	2,716	\$5,839.40	Smoky Lake
			Waskatenau
			Vilna
Sturgeon County	19,165	\$41,204.75	Edmonton Garrison
			Gibbons
			Morinville
			Bon Accord
			Redwater

NORTHERN LIGHTS LIBRARY SYSTEM

Appendix B

2015 Book Allotment @\$2.15			
MUNICIPAL LEVIES	POPULATION (2010)	FUNDS @ \$2.15	APPLICATIONS
Sunset Beach, S.V. of	88	\$189.20	Athabasca
Thorhild, County of	3,547	\$7,626.05	Thorhild
			Newbrook
			Radway
Tofield	1,876	\$4,033.40	
Two Hills	1,232	\$2,648.80	
Two Hills, County of	2,926	\$6,290.90	Myrnam
			Two Hills
Vegreville	5,834	\$12,543.10	
Vermilion	4,472	\$9,614.80	
Vermilion River, County of	7,900	\$16,985.00	Marwayne
			Paradise Valley
			Vermilion
			Kitscoty
Viking	1,085	\$2,332.75	
Vilna	274	\$589.10	
Wainwright	5,775	\$12,416.25	
Wainwright, M.D. of	4,113	\$8,842.95	Wainwright
			Irma
			Edgerton
			Chauvin
Waskatenau	278	\$597.70	
Whispering Hills	125	\$268.75	Athabasca
S.V. of Island Lake South	105	\$225.75	Athabasca
	160,390	\$344,838.50	

Appendix C

NORTHERN LIGHTS LIBRARY SYSTEM		BOARD OF RECORD DISBURSEMENTS @ \$5.45			
2015 Board of Record Disbursements					
MUNICIPALITY	POPULATION	LIBRARIES	ALLOTMENT	OPERATING	
				Members	Non Members
Beaver County	5,676	Holden	\$2,440.68	\$7,186.84	Includes Bruce
		Ryley	\$2,440.68	\$5,936.84	
		Tofield	\$4,881.36	\$11,873.68	
		Viking	\$2,440.68	\$5,936.84	
Bondiss, S.V. of	131	Boyle	\$281.65	\$713.95	
Island Lake, S.V. of	351	Athabasca	\$754.65	\$1,912.95	
Mewatha Beach, S.V. of	167	Boyle	\$359.05	\$910.15	
Minburn, County of	3,319	Mannville	\$2,568.91	\$6,512.75	
		Innisfree	\$713.59	\$1,809.40	
		Vegreville	\$3,853.35	\$9,766.40	
Minburn Village of	65	Mannville	\$139.75	\$354.25	
Myrnam	362	Myrnam	\$778.30	\$1,972.90	
Pelican Narrows, S.V. of	141	Bonnyville	\$303.15	\$768.45	
Smoky Lake, County of	2,716	Smoky Lake	\$2,919.70	\$7,401.10	
		Vilna	\$1,459.85	\$3,700.55	
		Waskatenau	\$1,459.85	\$3,700.55	
		Bon Accord	\$6,539.15	\$16,227.83	
Sturgeon County	19,165	Edm. Garrison	\$7,982.15	\$20,174.49	
		Gibbons	\$7,139.15	\$17,821.57	
		Morinville	\$12,940.15	\$33,823.53	
		Redwater	\$6,604.15	\$16,401.83	
		Athabasca	\$189.20	\$479.60	
Two Hills, County of	2,926	Two Hills	\$4,026.18	\$10,205.89	
		Myrnam	\$2,264.72	\$5,740.81	
		Vermillion	\$6,794.00	\$17,222.00	
Vermilion River, County of	7,900	Paradise Valley	\$3,397.00	\$8,611.00	
		Marwayne	\$3,397.00	\$8,611.00	
		Kitscoty	\$3,397.00	\$8,611.00	
		Wainwright	\$4,155.95	\$11,205.20	
Wainwright, M.D. of	4,113	Edgerton	\$1,238.40	\$3,362.65	
		Irma	\$1,945.75	\$4,485.35	
		Chauvin	\$1,502.85	\$3,362.65	
		Athabasca	\$268.75	\$681.25	
S.V. of Island lake South	105	Athabasca	\$225.75	\$572.25	
TOTALS	47,350		\$ 101,802.50	\$ 258,057.50	

Total operating funds sent to Board of Record libraries **\$258,057.50**
 Operating funds may change per library due to funding formula
 given to NLLS by the municipality.

ACRONYMS

ACSI	Alternative Converged Solutions Inc.
APLAC	Alberta Public Library Administrators Council
APLDC	Alberta Public Library Directors Council
APLEN	Alberta Public Library Electronic Network
CAP	Community Access Program
CED	Customer Edge Device
CIP	Community Initiatives Program
FTE	Full Time Equivalent
HQ	Headquarters (NLLS)
ILL	Inter Library Loans
NLLS	Northern Lights Library System
SRP	Summer Reading Program
TAL	The Alberta Library
TRAC	The Regional Automation Consortium